Course title

Management [Eastern Europe]

Course codeEkon2037Branch of scienceEconomics

Science sub-sector Management consulting,

Credits 4
 ECTS 6
 The total audience hours Course 64

developer (s)

Dr. Paed. Inta Ostrovska

Course summary:

The course aims to familiarize students with the theoretical aspects of the management process, management peculiarities of modern times, to develop practical skills in working with the staff. Course objectives:

- To provide knowledge that enables organizations to assess the ongoing processes in general, the adoption of strategic decisions.
- Provide an understanding of management theory into practice is working in favor of the host.
- To give an idea of the importance of each running of the overall management process.
- Help to understand a reasoned decision and the importance of successful communication in organizations.

Results:

Knowledge and understanding of

- management process characteristics, content and nature;
- organizations that the social system objectives and functions;
- problems which might arise in the management process and ways to tackle them;
- management problem research opportunities.
- 2. Skills to analyze, synthesize and evaluate:
- skills to analyze key aspects of the management process;
- skills to compare different theorists learned about organizations, their rankings and link it to the
 existing society.
- 3. Skills knowledge in:
- using the theoretical basics to carry out management and organization of the research problem;
- using the theoretical bases, predict and evaluate the management and organization of the different aspects of the problem.
- 4. Communication skills:
- formulate and analytically describe theorists foundations of organizations and management in the process;
- discuss and deal with problems related to the management of both the historical and contemporary context.
- 5. General skills
- develop independent analytical skills;
- to organize and pursue their further education.

Course content:

1. Insights for Management Development in the history and underlying theories.

- 2. The organization as a system. Internal and external environmental elements of the review.
- 3. Organizational culture research opportunities (OCAI methodology Denison model, etc.).
- 4. Management function characteristics: planning, organization and control.
- 5. Motivation as a management function. Motivational theory characterization.
- 6. Management methods.
- 7. Management styles and managerial roles.
- 8. Driver's personality characteristics. Socionics management process.
- 9. Communication process characteristics of the management process. Types of business contacts in the organization.
- 10. Personal brief overview of the management process.
- 11. Decision-making in the management process. Insight into strategic management.
- 12. Weather a factor in the management process.
- 13. Change Management organization.
- 14. Targeting technology management.
- 15. The importance of information and IT management process.
- 16. Conflicts in the management process.
- 17. Cross-culture management features of characterization.
- 18. Cognitive management.

Course plan:

Lectures - 32 h., Seminars - 16 hours., Practical work 16 - hours.

Lectures:

- 1. Insights for Management Development and the underlying theories of history 2 hours.
- 2. The organization as a system. Internal and external environmental elements of the Review 2 hours.
- 3. Organizational culture and its research capabilities (OCAI methodology Denison model etc.) 2 hours.
- 4. Management function characteristics: planning, organization and control 2 hours.
- 5. Motivation as a management function. Characteristics of motivation theory 2 hours.
- 6. Management methods 2 hours.
- 7. Management styles and managerial roles. Driver's personality characteristics 2 hours.
- 8. Communication process characteristics of the management process. Types of business contacts in the organization 2 hours.
- 9. Personal brief overview of the management process 2 hours.
- 10. Decision-making in the management process. Insight into the strategic management 2 hours.
- 11. Weather a factor in the management process 2 hours.
- 12. Change Management organization. Risk and crisis communication in the organization 2st.
- 13. Targeting technology management 2 hours.
- 14. The importance of information and IT management process 2 hours.
- 15. Conflicts management process 2 hours.
- 16. Cross-culture management and cognitive management as a competitive advantage tool 2 hours. Seminars:
 - 1. Management of the basic concepts and theories characteristics 2 hours.
 - 2. Organization's internal and external environment analysis. Public relations 2 hours.
 - 3. Planning, organization, control types and their differences Reviews 2 hours.
 - 4. Motivation Theory Review 2.st.
 - 5. Types of communication management process 2 hours.
 - 6. Driver's personality characteristics. Socionics management 2 hours.
 - 7. IT management role 2 hours.

8. Change Management - 2 hours.

Practical work.

- 9. Organizational culture and its research capabilities (OCAI methodology Denison model etc.) 2 hours
- 10. Strategic management methods (SWOT analysis, PEST analysis, the Boston matrix McKinsey matrix, etc.) 2 hours.
- 11. Motivation system creation, job satisfaction research opportunities 2 hours.
- 12. Driving style methodologies (Blake-Mouton grid management concept) 2 hours.
- 13. Targeting technology organization 2 hours.
- 14. Conflictology foundations use management options 2 hours.
- 15. Cross-culture management and cognitive management as a competitive advantage tool 2 hours.
- 16. Change management training 2 hours.

Requirements for credits:

Regular lectures and seminars and active at work - 50%; independent work - 30%, wiping out tests work - 20%.

Basic Training:

- 7. Bill Breen, Gary Hamel. The Future of Management. Harvard Business School Press, 2007th
- 8. Daft R. Kendrick M., N. Vershinina Management. South Western Cengage Learning, 2010th
 - 9. Daft R. New Era of Management. South Western Cengage Learning, 2010th
 - 10. Praude V. Management. 1 and 2. Riga: Burtene. 2012th
 - 11. R. Witzel Management. The Basics. -London: Routledge, 2004th
- 12. Холден Дж.Н. Кросс-культурный менеджмент. Концепция когнитивного менеджмента. М .: Юнити, 2005th

Further reading:

- 41. Barrett, R. (2008) value-organization is: system-wide cultural transformation concept. Riga: Association "power of thought".
- 42. Bendiksens P. Introduction to culture and art management. R .: John Rose publishing house. 2008 ISBN10: 9984232840
- 43. Bert Š. How to apply for a job? R.: Penguin Books, 1997th
- 44. Denison, D., R. Hooijberg, Lane N., C. lief Leading Culture Change in Global Organizations: Aligning Culture and Strategy. San Francisco: Jossey-Bass, 2012th
- 45. Deresky H. International Management: Managing Across Borders and Culture. Pearson Education, the 2006th
- 46. Dupriez, P. La résistance culturelle: fondements, applications et du Implications intercultural management. De Boeck Supérieur, 2002nd
- 47. Dubkēvičs L. Organizational culture. Riga: Jumava, 2009th 48. Lake I. Business Communication. R.: Multineo, 2007.
- 49. Felzers G. motivational ways. -R .: Penguin Books, 2007th
- 50. Forands I. Management auroritātes. -R .: Foranda Advisory Group, the 2007th 51. Forands I. Business Management technologies. -R .: BAT, the 2006th 52. Forands I. Personnel Management. R., 2002.
- 53. D. Friedman Team motivation and vadība.- R .: Jumava, 2006th

- 54. Phillips, D., F. Young, a practical guide to how to create an online strategy for the social media world. Riga, 2010. 374 p.
- 55. Frederick W., Lawrence A. etc. Business and Society: Corporate Strategy, Public Policy, Ethics. (S. 1): McGraw-Hill, Inc. 1996, p. 708
- 56. Garleja R. Work, organization and psychology. R .: RaKa. 2003rd
- 57. Garleja R. Social behavior consumer choice management. R .: RaKa, 2,001th
- 58. Garleja R., M. Vidnere psychology and social behavior aspects of the economy. R .: RaKa, 2000th
- 59. Hindle T. Expert intervija.-R.: Penguin Books, 2000.
- 60. Hofstede, G., GJ Hofstede, Minkov M. Cultures and Organizations: Software of the Mind. Third Edition. McGraw Hill Professional, 2010th
- 61. Holden, N. Cross-Cultural Management: A Knowledge Management Perspective. Pearson Education, 2002nd
- 62. Innovative thinking. Group of authors. -R.: Business Information Service, 2007.
- 63. Mr Lehtonen, Siliņa R., Ābelniece B. Risk and crisis komunikācija.-Riga, Turiba School of Business Ltd., Company 2011.
- 64. Marten, D., Moon, J. Corporate Social Responsibility education in Europe in the Journal of Business Ethics, Vol. 54, 2004, p. 323-337
- 65. Ozolina Nucho A., M. Vidnere Stress Management. -R .: AGB, the 1999th
- 66. Management technologies. The authors' group management. A.Klauss. -R .: Media House, 2003rd
- 67. A. Peterson, cook L. Corporate Social Responsibility. -R .: BAT, the 2006th
- 68. Pickering P. Human Resource Management: How to skillfully motivate employees and to achieve the desired result. R: John Rose publishing house, 2002nd
- 69. Praude V., J. Beļčikovs Menedžments.-R.: Vaidelote 2001.
- 70. Praude V., J.Šalkovska. Marketing Communications. Volume 1. Rīga: Vaidelote 2005 484.lpp.
- 71. Praude V., J.Šalkovska. Marketing Communications. 2.sējums. Rīga: Vaidelote 2006 453.lpp.
- 72. Reng V. Modern organization psychology. Riga: Penguin Books. 2007
- 73. Rogenkubuka I. Business Ethics. R.: Penguin Books, 1999th
- 74. Rosenfeld J. Intellectual property. R., Penguin ABS, 2004th
- 75. Slavinska I. Business Planning and control. -R .: BAT, the 2005th
- 76. Vedla A. Innovative operations organization. R., Petrovsky & Co, 2007
- 77. Дэнисон, Д., Фей К., Организационная культура и эффективность: пример изучения иностранных компаний в России. [Organizational Culture and Efficiency] Персонал Микс, номер 2, 2001, http://www.cfin.ru/press/pmix/2001-2/20.shtml, см. 06.04.2011.
- 78. Камерон, К.С., Куинн Р.И. Диагностика и изменение организационной культуры [Diagnosing and Changing Organizational Culture: Based on Competing Values Framework, Kim S. Cameron, Pobert E. Quinn] Санкт-Петербург: Питер, 2,001th
- 79. <u>Речевая коммуникация в бизнесе. под общ. ред. Л.В. Минаевой</u>. Издательство МГУ, Company 2011.
- 80. Персикова Т.Н. Корпоративная культура: учебник. Издательство: Логос, Сотрану 2011.

Periodicals and other sources of information

Magazine "Business Psychology"

The magazine "Capital"

Baltic Journal of Management. ISSN: 1746-5265

Corporate Communications: An International Journal. ISSN: 1356-3289 Cross Cultural Management: An International Journal. ISSN: 1352-7606 Journal of Communication Management. ISSN: 1363-

254X Journal of Organizational Change Management. ISSN: 0953-4814 http://www.fontes.lv

http://www.workingday.com

Vakance.lv

CV-Online

CV Market.lv

Titul.lv

http://lv.infodora.com/web?ts=go&q=person%C4%81la+atlases+komp%C4%81nijas